

Ingegneria del Software

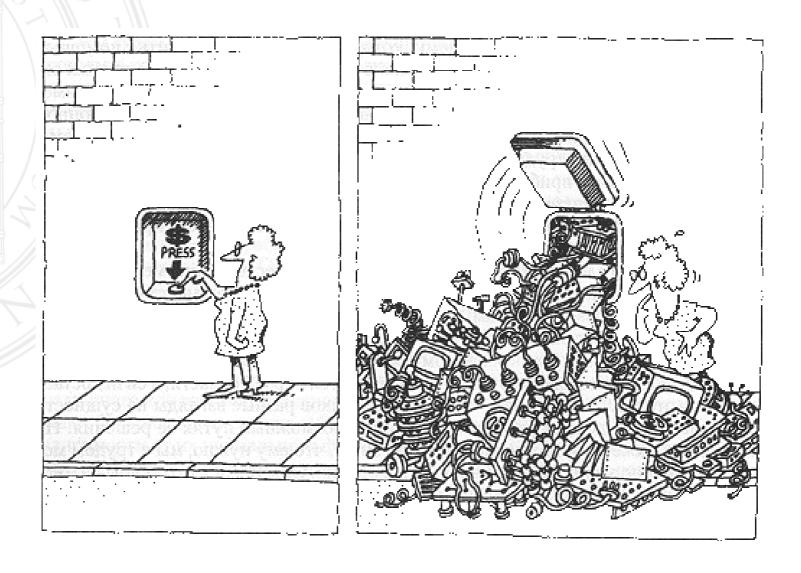
Corso di Laurea in Informatica per il Management

Software process model

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"The task of the software development team is to engineer the illusion of simplicity" [G. Booch]

Software process model

- Process: set of coordinated activities leading to a goal
- Software process: the goal is software production / deployment / evolution / maintenance

The software process's objectives

Planning / organizing / running a software project within given constraints, such as

- quality
- time
- cost (mostly resources, e.g. people)

optimizing (and assessing) progress, risks (profit, customer satisfaction, ...)

Typical software process activities (a.k.a. The software lifecycle)

- Specification
- Design
- Implementation
- Validation
- Evolution

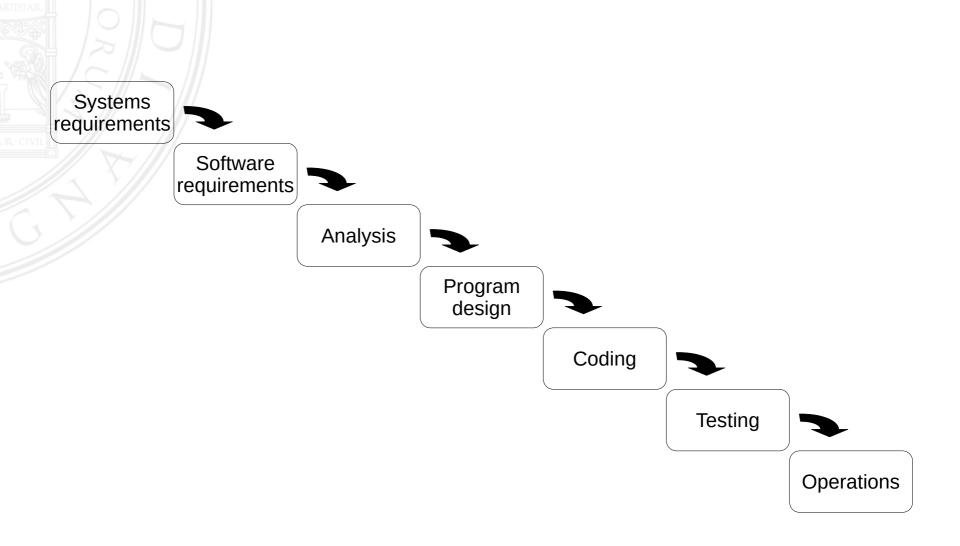
Deliverables

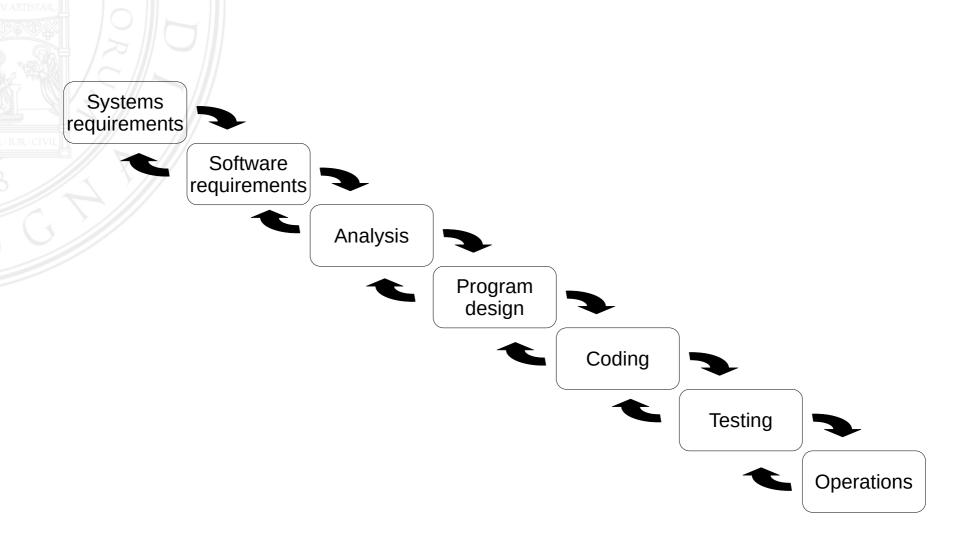
Software is intangible, we may have lack of visibility, so we produce additional artifacts:

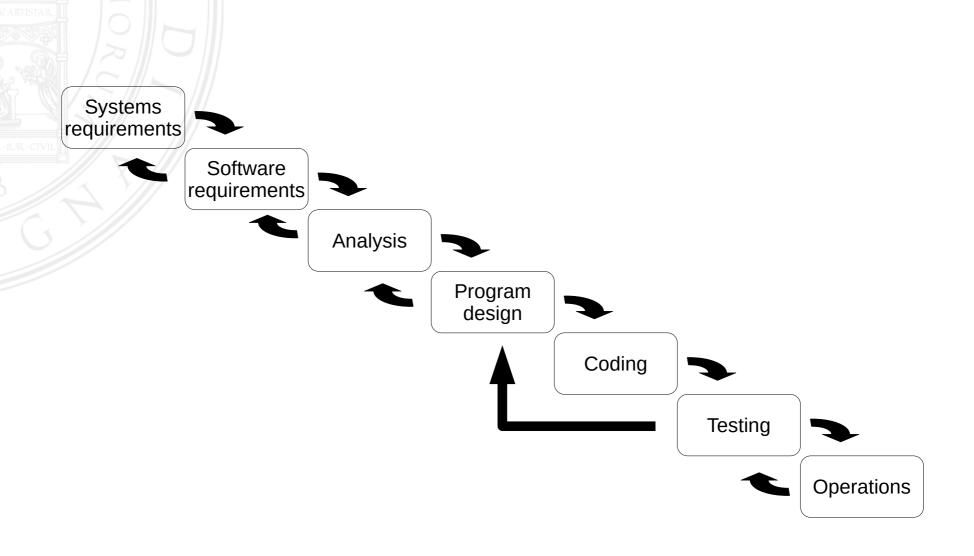
- Design documents/prototypes
- Reports
- Project/status meetings
- Client surveys (e.g. satisfaction level)

The waterfall model applies concepts from other engineering domains (manufacturing, construction, ...) to software production.

It is essentially composed by rigidly sequential activities.







Waterfall: pros and cons

- Pros
 - Easy to understand
 - Enforces good practices
 - Identifiable deliverables and milestones
 - Comprehensive documentation
- Cons
 - Unrealistic
 - Late delivery
 - Ineffective risk management
 - Hard to cope with changes
 - High overhead

Spiral model

- Family of processes
- Risk-driven process model generator (phased reduction of risk)
 - The major distinguishing feature of the Spiral Model is that it creates a risk-driven approach to the software process. [Boehm]
- Iterative model (cyclic approach)
- Formalized in 1986 but used internally before that [Boehm 86]

Spiral model Cumulative cost Progress through steps Evaluate alternatives, Determine identify, resolve risks objectives, alternatives. constraints Risk Risk analysis analysis Risk analysis Risk Prototype Prototype Prototype analy-Operational prototype Commitment Simulations, models, benchmarks Requirements plan Concept of life-cycle plan operation Software Detailed requirements Software design product design Develop-Requirements ment plan I validation Code Unit Integration test Design validation Integration and test and verification and test plan Implementation Acceptance Plan next phases Develop, verify next-level product

Spiral model

- Each cycle starts with
 - Objectives
 - Alternatives
 - Constraints
- The next step is determined on the basis of the risks remaining
- Each cycle ends with a review from the stakeholders (mutual commitment)

Spiral: pros and cons

• Pros

- Reflects the iterative nature of software development
- Good visibility
- Risk assessment

Cons

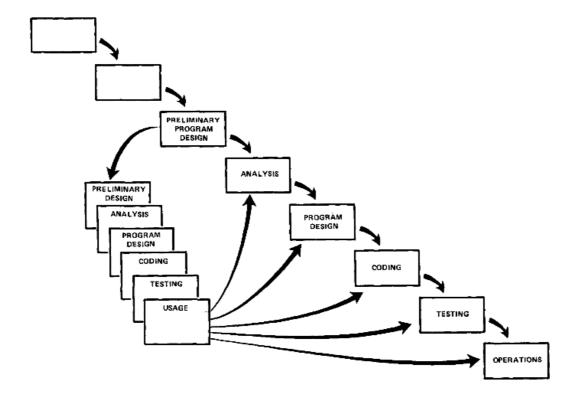
- Risk analysis is far from trivial
- Complicated model, risks priorities could lead to late delivery
- High overhead

Iterative incremental development

Involves early programming and testing of a partial system, in repeating cycles. It also normally assumes development starts before all the requirements are defined in detail; feedback is used to clarify and improve the evolving specifications.

Empiric studies demonstrate that iterative methods are associated with higher success and productivity rates, and lower defect levels.

Has it ever existed? The usual reference for the waterfall model [Royce 70] describes it as "fundamentally sound" but suggests to extend it to embrace iterations!





Yet it became a military standard (DOD-STD-2167A)

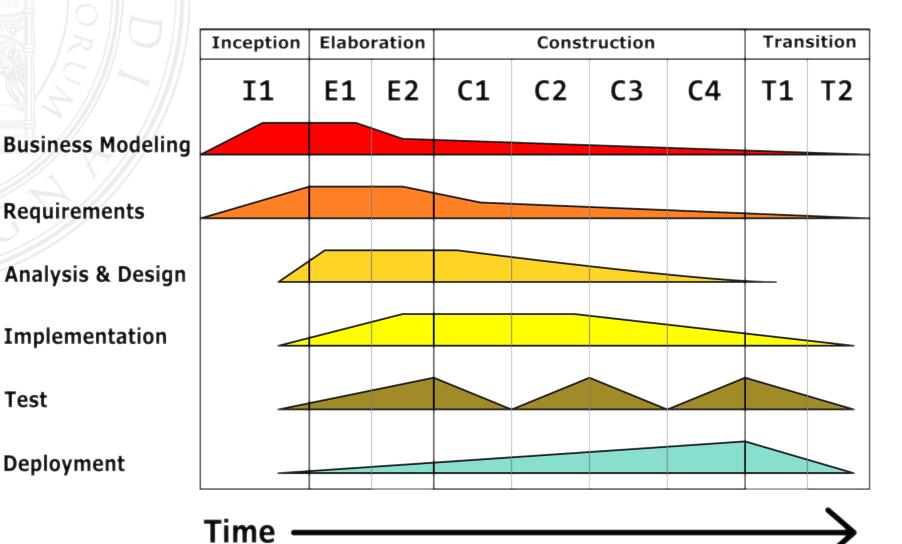
The Unified Process (UP) is an iterative and incremental software development process framework.

The UP combines commonly accepted best practices, such as an iterative lifecycle and risk-driven development, into a cohesive and well-documented process description.

- Iterative and incremental
- Use case-driven
- Architecture-centric
- Risk focused

The Unified Process divides the project into four phases

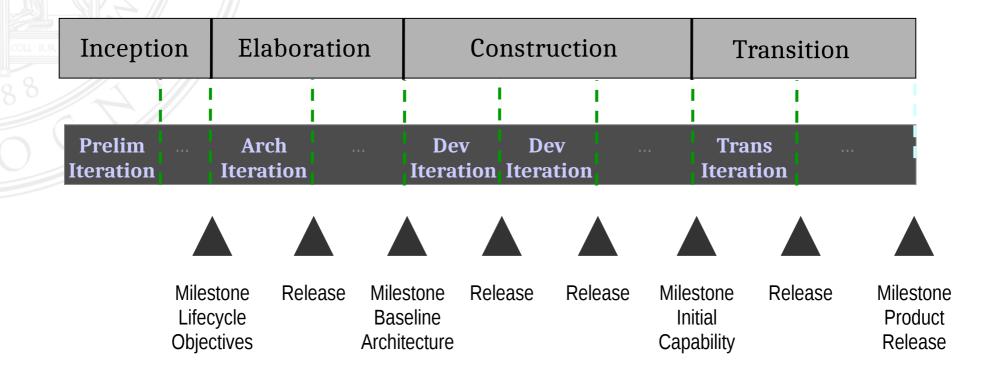
- Inception
- Elaboration
- Construction
- Transition



Test

Deployment

Phases and iterations



UP: inception

- Goals
 - Business case/scope
 - Use cases
 - Candidate architectures
 - Risk identification
- Ends with Lifecycle Objective Milestone

UP: elaboration

- Goals
 - Address risks
 - Validate architecture
- En executable architecture baseline is implemented
- Ends with a plan for the construction phase (includes costs and times)

UP: construction

- Goal
 - Implement system features
- Uses timeboxed iterations producing a release
- Incremental refinement

UP: transition

- Goals
 - Deploy the system
 - User engagement
 - Collect feedback
- Also includes training

UP: most known implementations

- Rational Unified Process (RUP)
- Agile Unified Process
- Open Unified Process (OpenUP)
- Oracle Unified Method

